

Patricia Catherwood Reyes
Director, Interstate Technology Regulatory Council
1250 H STREET NW SUITE 850
Washington, D.C. 20005
Re: ITRC Board of Advisors Co-Chair Statement of Interest

November 19, 2021

Dear Director Reyes,

Greetings, it's my pleasure to submit my Co-Chair Statement of Interest, found below, for publication to the ITRC webpage as part of my nomination for the upcoming December 2021 election.

Fellow ITRC Colleagues,

We as the ITRC organization have forged new paths for over 26 years in bringing cutting-edge technologies and decision-making frameworks to regulators and stakeholders across the country and globe. In this time, we have surmounted challenges of all forms, from evolving communications to emergent science. To measure this success, I believe we must be reminded of our past and envision a future that embraces the wisdom learned over this quarter of a century.

I believe ITRC's mission should remain centered on providing integrated technical guidance, tools and training by and for the State regulatory community and their stakeholders. Aided by our Federal, Industry and Academic partners, we have the opportunity to strategically optimize these products for use across the environmental sector. Collaborative relationships continue to be the cornerstone on which we build consensus-based deliverables for the practitioner. By focusing on topics that honor our Remediation-sector history while targeting new subjects aligned with our strategic objectives, we lay a clear course for continued growth and success.

In my 12 years with the Organization, I have found an incredible sense of inspiration to learn, not just of new subject matters, but of the collaborative process, training and facilitation skills. It has been an honor to contribute to the Organization through many opportunities, whether as a State Point-of-Contact, Team Member, Co-Team Leader, Trainer or Board Member. The responsibilities that come with the position of Co-Chair are as welcomed and important to me as any of my prior positions. I consider this role to be one that should represent and celebrate the successes of the past while setting and achieving intentional, specific and progressive goals for the Organization.

While we have watched our process and products evolve from land-lines and paperbacks to live-feeds and global membership, we should be steadfast in creating collaborative relationships, even when separated by the challenges of a global pandemic. Our future should be one that showcases ITRC's technical excellence, professionalism and community equally. I intend to lead and represent the Organization with dignity and humility. For these reasons, I ask for your support in the 2021 Co-Chair Election.

Sincerely,

Rebecca A. Higgins

Rebecca A. Higgins, PG